

## **China Minsheng Banking Corp., Ltd. 2015 Annual Results Announcement**









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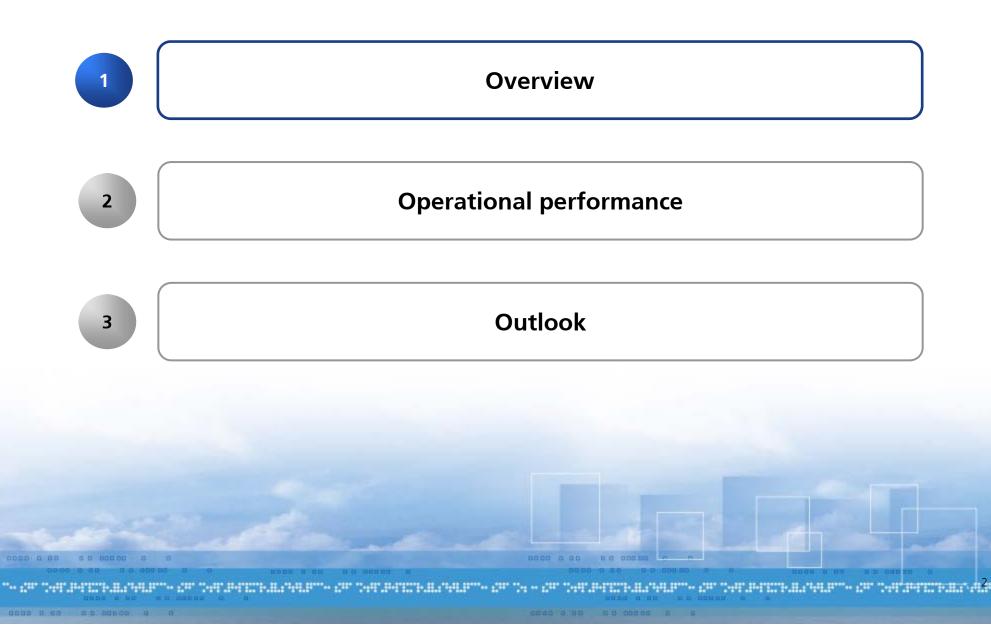
Mar 2016



This presentation contains forward-looking statements that involve risks and uncertainties. These statements are generally indicated by the use of forwardlooking terminology such as believe, expect, anticipate, estimate, plan, project, target, may, will or other similar words that express an indication of actions or results of actions that may or are expected to occur in the future. You should not place undue reliance on these forward-looking statements, which apply only as of the date of this presentation. These forward-looking statements are based on our own information and information from other sources we believe reliable. Our actual results may be materially less favorable than those expressed or implied by these forward-looking statements which could affect the price of our shares.

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### **Overview of performance**



In 2015, in order to actively respond to the adjustments and changes in macroeconomic environment and regulatory policies, the Group implemented the Phoenix Project and deepened the reform on operating systems. Through the acceleration of strategic transformation and business restructuring and the intensified comprehensive risk management, the business scale continued to expand with steady growth in profitability

#### Steady improvement in profitability and stable return to shareholders

- Net profit attributable to equity shareholders of the Company of the Group amounted to RMB46,111 million, increasing by RMB1,565 million, or 3.51%
- Operating income amounted to RMB153,751 million, increasing by RMB18,744 million, or 13.88%
- Net interest margin and net interest spread were 2.26% and 2.10%, respectively, representing a decrease of 0.33 ppt and 0.31 ppt, respectively, compared to the corresponding period of the previous year
- Net assets per share attributable to equity shareholders of the Company were RMB8.26, increasing by 17.50% compared to previous year end
- Affected by various factors including interest rate cuts by the central bank and increase of non-performing assets, return on average assets and return on average shareholders' equity of the Group were 1.10% and 17.04%, respectively, decreasing by 0.16 ppt and 3.31 ppts respectively compared to the corresponding period of the previous year

#### Coordinated development of assets and liabilities and further optimization of business structure

- Total assets of the Group amounted to RMB4,520,688 million, increasing by RMB505,552 million, or 12.59%, compared to previous year end
- Total balance of loans and advances to customers and total deposits amount to RMB2,048,048 million and RMB2,732,262 million, respectively, increasing by 12.99% and 12.26%, respectively, compared to previous year end
- Total loans to small and micro enterprises<sup>1</sup> amounted to RMB493,062 million, the outstanding loans to small and micro enterprises<sup>1</sup> was RMB371,224 million, the number of small and micro enterprise customers <sup>1</sup> was 4,498.2 thousand, increasing by 54.48% compared to previous year end
- Personal consumption loans<sup>1</sup> accounted for 24.41% of total balance of personal loans and advances, increasing by 9.96 ppts compared to previous year end
- The number of retail customers with balance<sup>1</sup> was 25,613.9 thousand, increasing by 5,829.6 thousand compared to previous year end
- The number of domestic corporate customers with deposits<sup>1</sup> of the Company was 692.0 thousand, increasing by 145.0 thousand compared to previous year end; the Company had 9,580 domestic non-state owned enterprise (NSOE) customers<sup>1</sup> with domestic outstanding general loans<sup>1</sup> of RMB678,318 million. As for the domestic corporate banking business<sup>1</sup>, the number of domestic NSOE customers with outstanding general loans and the outstanding general loan to NSOEs accounted for 70.66% and 57.07%, respectively
- 1,576 community sub-branches<sup>1</sup> obtained business licenses, increasing by 833, or 112.11%, as compared to previous year end; financial assets<sup>1</sup> of the community outlets amounted to RMB119,000 million, increasing by RMB43,300 million compared to previous year end
- The number of our mobile banking customers<sup>1</sup> reached 19,025.7 thousand, increasing by 6,004.5 thousand compared to previous year end; The number of direct banking customers<sup>1</sup> was 2,867.2 thousand, increasing by 1,399.1 thousand compared to previous year end; the number of WeChat banking customers<sup>1</sup> was 3,435.3 thousand, increasing by 1,254.2 thousand compared to previous year end

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#### Continuous optimization of income structure and improvement of operating efficiency

- The cost-to-income ratio was 31.35%, representing a decrease of 2.04 ppts compared to the corresponding period of the previous year
- The Group recorded a net non-interest income of RMB59,483 million, increasing by 38.75% compared to the corresponding period of the previous year, accounting for 38.69% of the total operating income, increasing by 6.94 ppts compared to the corresponding period of the previous year

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Note:

#### Enhanced risk management and integral controllability of asset quality

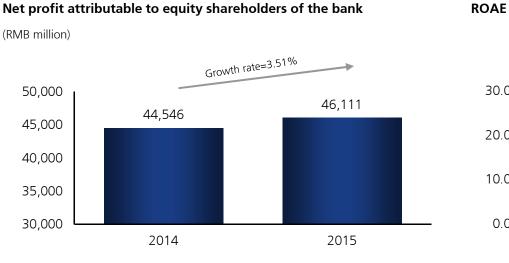
Impaired loan ratio of the Group was 1.60%; Provision coverage ratio and provision for total loans ratio were 153.63% and 2.46% respectively

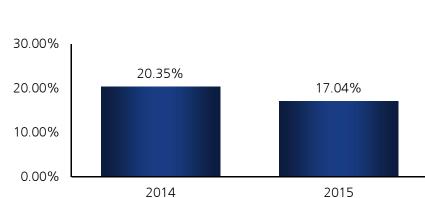
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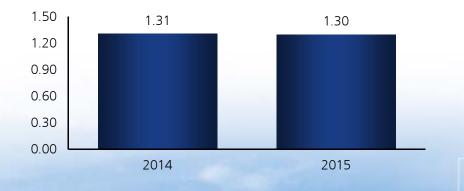
## Continuously improving return to shareholders with stable profitability

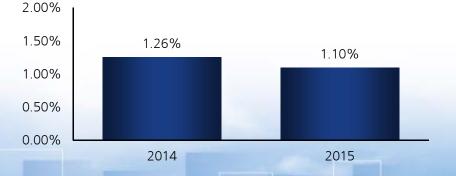




**Basic earnings per share** 

(RMB)





ROAA

Source: Company annual report

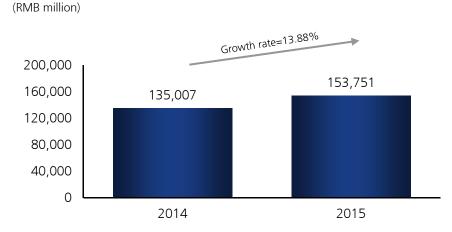
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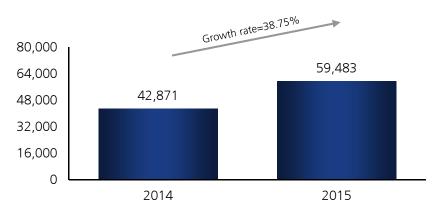
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## Further development of differentiated business edge and enhancement of operating efficiency



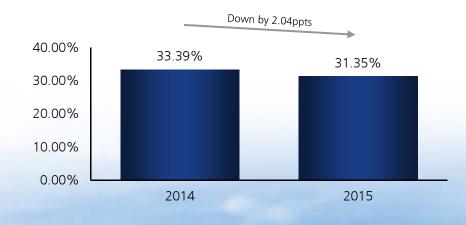
#### Net non-interest income



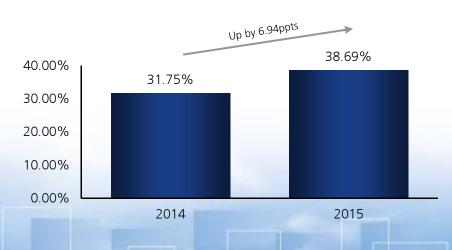


#### Cost-to-income ratio

**Operating income** 



#### % of net non-interest income to operating income



Source: Company annual report

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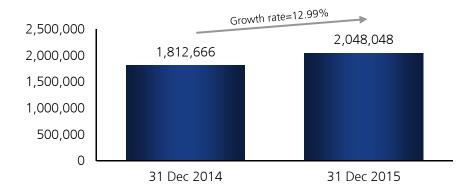
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## Steady development of assets and liabilities businesses and further improvement in business structure

#### Total balance of loans and advances to customers

(RMB million)



#### Net investment balance of trading and banking books

(RMB million)

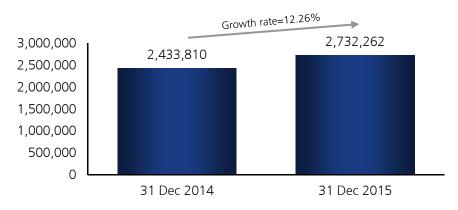


Source: Company annual report

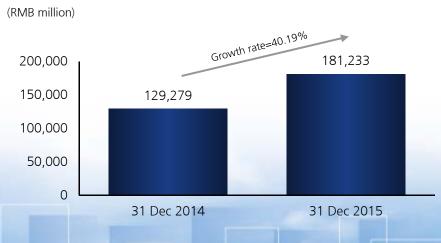
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#### **Deposits from customers**

(RMB million)



#### Total debt securities issued



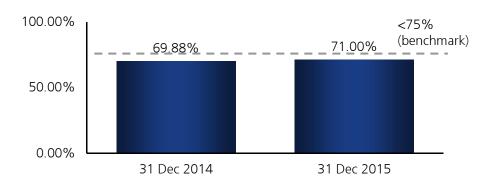
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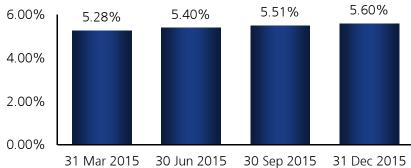
## Asset-liability and liquidity management gradually optimized, with pricing ability strengthened

#### Loan-to-deposit ratio<sup>1</sup>

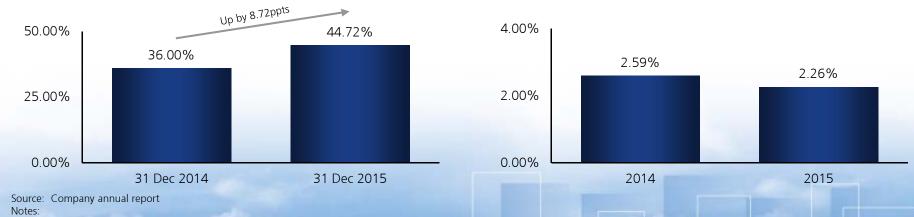


Leverage ratio<sup>2</sup>

Net interest margin



Liquidity ratio<sup>1</sup>



1 Bank standalone, The indicators were calculated based on the relevant regulations of the Chinese banking regulations

2 Calculated in accordance with Measures for the Administration of the Leverage Ratio of Commercial Banks (revised) (《商业银行杠杆率管理办法》) (Decree of the CBRC 2015 No. 1) which became effective on 1 April 2015

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### Overall controllable asset quality

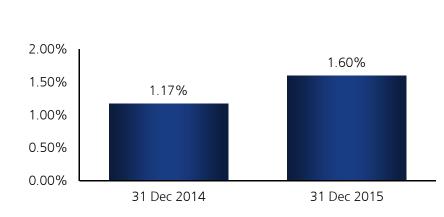


#### Adopt measures actively to control asset quality

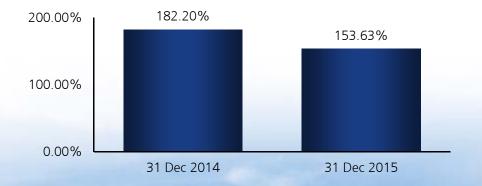
#### Proactively adjusting loan distribution, and continuously optimizing asset structure in line with the changing economic environment and requirements of macroeconomic policies

- Further improving the risk management policies and imposing multidimensional risk limit management for various industries and regions
- Strengthening the management post credit approval, optimizing post-loan management procedures, improving the system of risk monitoring and early warning as well as conducting various risk identification and special examination, closely monitoring loans with potential problems in order to identify potential risk factors and promptly engage and formulate collection and disposal plans
- Further enhancing collection and disposal of impaired loans, comprehensively utilizing all available recovery and disposal measures, improving the handling of regional risk and abnormal and contingent loans and conducting specific recovery and disposal activities
- Promoting innovative management by actively exploring and implementing new recovery methods, expanding internal and external channels and establishing exchange platforms for innovative recovery and disposal approaches in order to improve the efficiency of collection and disposal
- Further speeding up the development and application of monitoring and management systems to effectively improve the asset monitoring and management ability, strengthening training programs to improve the professional skills and the comprehensive qualities of the risk management team and foster the philosophy of compliant operation

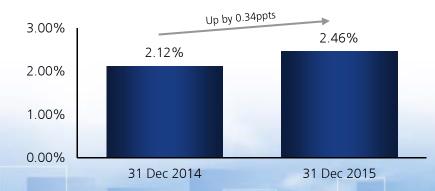
#### Impaired loans ratio



#### Provision coverage ratio



#### **Provision for total loans ratio**



#### Source: Company annual report

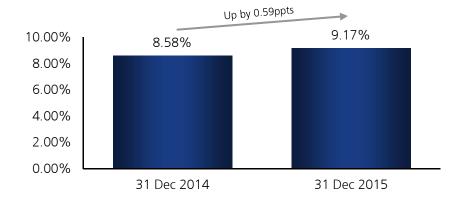
Note:

1 Calculated in accordance with Capital Rules for Commercial Banks (Provisional) which became effective on 1 January 2013 and other relevant regulatory requirements

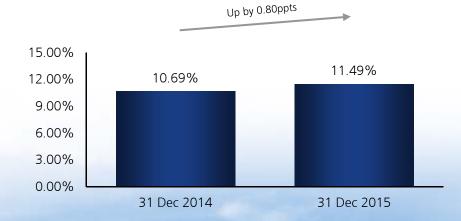
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### Solid capital adequacy

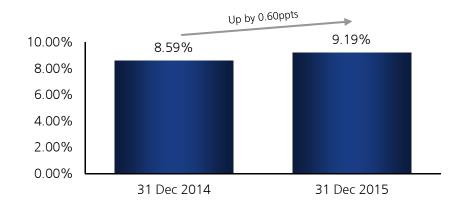
#### Core tier-one capital adequacy ratio<sup>1</sup>



#### Capital adequacy ratio<sup>1</sup>

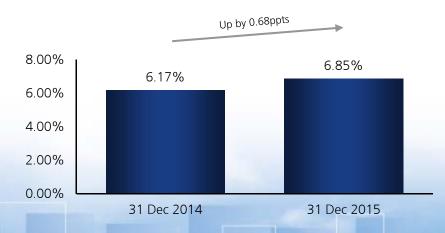


#### Tier-one capital adequacy ratio<sup>1</sup>



#### Total equity to total assets ratio

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#### Source: Company annual report

Note:

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1 Calculated in accordance with the Capital Rules for Commercial Banks (Provisional) which became effective on 1 January 2013 and other relevant regulatory requirements

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### **Outstanding brand influence**



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	Asia Week	"Golden Bauhinia Awards"	Euromoney	Asian Banker
	"Excellent Corporate Governance Enterprise"	"Listing Company with Highest Investment Value Award"	"The Best Trade Finance Bank of China" The top seller of gold in 2015	"Best Trade Finance Bank for Small and Medium-sized Enterprises in China" "Best Multi-channel Management Project in China"
	中国银行业协会 CHINA BANKING ASSOCIATION	中國证券報 CHINA SECURITIES JOURNAL	第一财经日报 CHINA BUSINESS NEWS	21世纪经济报道 21 <sup>H</sup> CENTURY BUSINESS HERALD
	China Banking Association	China Securities Journal	China Business News	21 <sup>st</sup> Century Business Herald
	"Innovative Trade Finance Bank Award" "Best Practice of Social Responsibility Award"	"Most Effective Merger, Acquisition and Reorganization for Conventional Industries in 2015"	"Best Service Bank in the New Third Board" "Best Private Bank Brand"	"Best Brand Management Private Bank" "2015 Golden Shell Award of Asset Management in China"
	です。 また。 The Chinese Banker	中国经营报 china business journal	中国互联网协会 Internet Society of China	2015中国金融 🕢 🚑 论坛
	The Chinese Banker	2015 Most Competitive Financial Institutions Award	Second Internet Financial Forum in China	2015 Chinese Innovation Forum of finance and Award Ceremony
	"Small Business Finance" was awarded the prize of "ten Best innovative Banking Products of 2015 (Retail Sales)"	"2015 Competitive Small Business Finance Bank"	"Internet Financial Innovation of the Year"	"Top Ten Internet Banking Innovations"
	Source: Company annual report			
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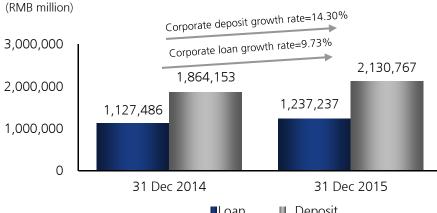


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### Corporate and investment banking—Deepened the reform of the corporate banking SBUs in accordance with the overall planning and arrangements

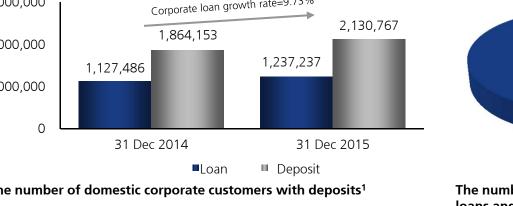
The Company focused on strategic customers in key regions and key industries in accordance with its strategic orientation; Targeting at customers base in upstream and downstream, crucial elements markets, and e-commerce platforms of core customers, the Company continuously made efforts in developing the customer base

#### Corporate deposits and loans (loans are general outstanding corporate loans)<sup>1</sup>

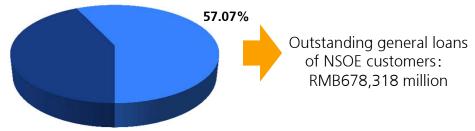


#### The number of domestic corporate customers with deposits<sup>1</sup>

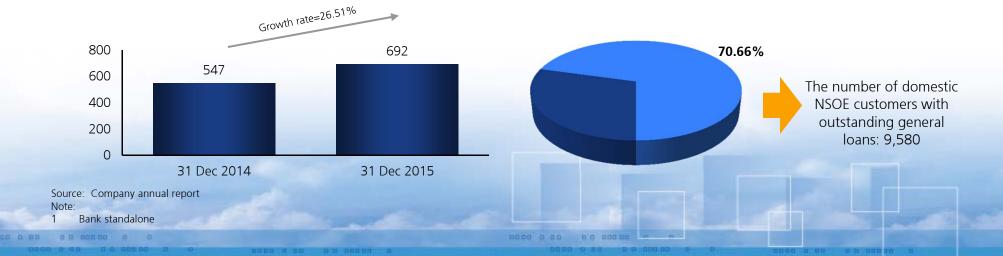
(thousand)



Outstanding general loans of domestic NSOE customers and the proportion in domestic corporate banking business<sup>1</sup>



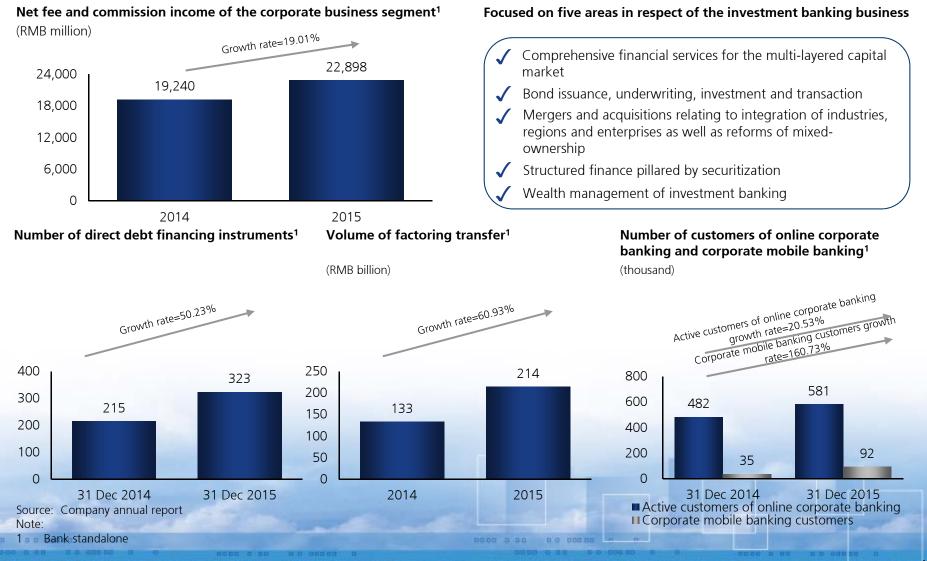
The number of domestic NSOE customers with outstanding general loans and the proportion in domestic corporate banking business<sup>1</sup>



# Corporate and investment banking—Deepened the reform of the corporate banking SBUs in accordance with the overall planning and arrangements



The reform of the Corporate and Investment Banking SBU was in full swing. The Company has the strategic objective to establish a national leading benchmark financial institution. Through refining the financial structure and system of the Company, defining the functions of each position, specifying the management duties of different departments and continuously consolidating the foundation of management, the Company established a corporate finance marketing service model with fast market response, high operating efficiency and sound management system to enhance the vitality of business development, operating and management efficiency and competitiveness

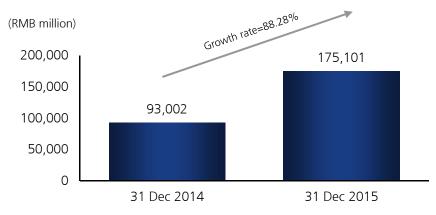


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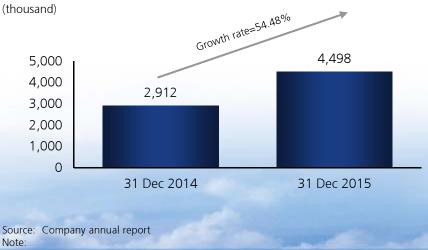
## Retail banking—Promoted adjustment of the retail banking business and strengthened consumer credit business

To cater to the upgraded and diversified consumption demands of residents, the Company focused on developing innovative consumer credit products and promoting the batch development model to achieve substantial growth in consumption loans; By pressing ahead with "small business finance strategy", the Company gradually enhanced overall development of small business customers; The Head Office established Channel Management Department to coordinate the planning and management of all channels. Development of outlets focused on optimizing the network coverage in addition to scale expansion

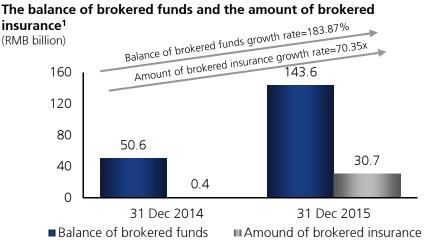
#### Outstanding consumer loans<sup>1</sup>



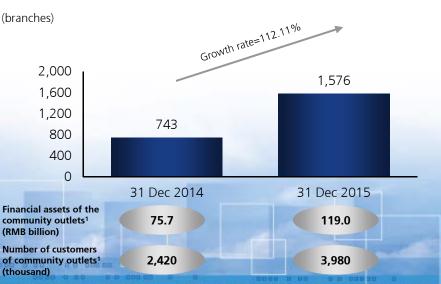
#### Number of small business finance customers<sup>1</sup>



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#### Number of community sub-branches with licenses<sup>1</sup>

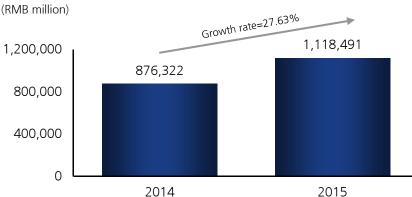


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### Retail banking—Further developed the credit card, private banking and internet finance businesses

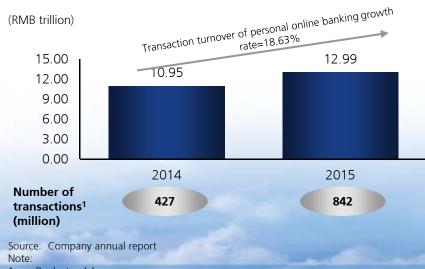


Credit card business recorded stable growth with the innovation of products and technology and strict risk management and control; Private banking business proactively explored the financial needs of customers, introduced various new products to enrich its offering and successfully secured high net worth and super high net worth customers; Internet finance business captured the major opportunities arising from the national policy of "Internet Plus" and focused on the innovation of internet financial products and services such as mobile banking, direct banking and online payment



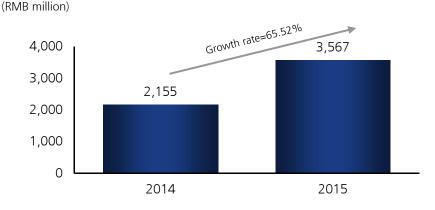
#### Transaction volume of credit card business<sup>1</sup> (RMB million)

#### Transaction turnover of personal online banking<sup>1</sup>

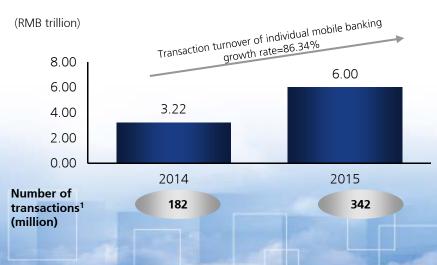


1 Bank standalone

Net non-interest income of private banking business<sup>1</sup>

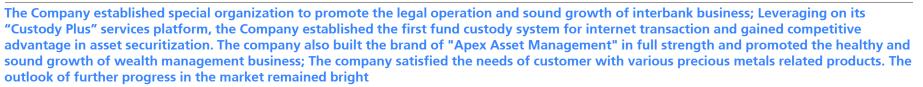


#### Transaction turnover of individual mobile banking<sup>1</sup>



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## Treasury business—Seized market opportunities to grow treasury businesses prosperously





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## Overseas business—Steadily expanding overseas institutions according to international development strategy



As an important overseas platform, Hong Kong Branch actively expanded its channels, promoted business innovation, strengthened international development strategy and improved its global recognition, brand image as well as market competition; In addition, regulatory authority approved the request to set up Singapore Branch at the end of 2014

#### Further improvement of overseas platform

Net fee and commission income

Rapid growing cross-border collective trade financing business

- According to its international development strategy, Hong Kong Branch focused on three major business segments, namely the wholesale (corporate banking business) segment, capital transactions segment and private banking segment
- Hong Kong Branch plays an important role in promoting cross-border business. The cross-border collective trade financing business contributed HK\$734 million to the net fee and commission income of the Hong Kong Branch, increasing by 11.89% compared to the corresponding period of the previous year. The balance of collective deposits amounted to HK\$38,521 million, which directly generated mainland deposits of RMB7,646 million and net fee and commission income of RMB147 million. The cross-border collective business brought remarkable win-win effect
- The Hong Kong Branch set up a US\$5,000 million medium term note program, under which it has successfully issued US\$600 million 3-year senior unsecured bond as the issuer and global coordinator. The bond attained a credit rating of BBB by Standard &Poor's and has an initial rate of T+145 basis points. It is highly regarded as one of the most successful issuances of US dollar senior bonds for the year up to the date hereof
- The request of setting up Singapore Branch was approved by the regulatory authority at the end of 2014 and the branch is currently under preparation

#### (HKD million) Growth rate=11.89% Net interest 800 734 income HK\$866 656 million 700 39% Net 600 non-interest 500 income HK\$1.364 million 400 61% 300 200 100 0 2015 2014 Source: Company annual report 5 DO DOD 00 0 0 D 0 000

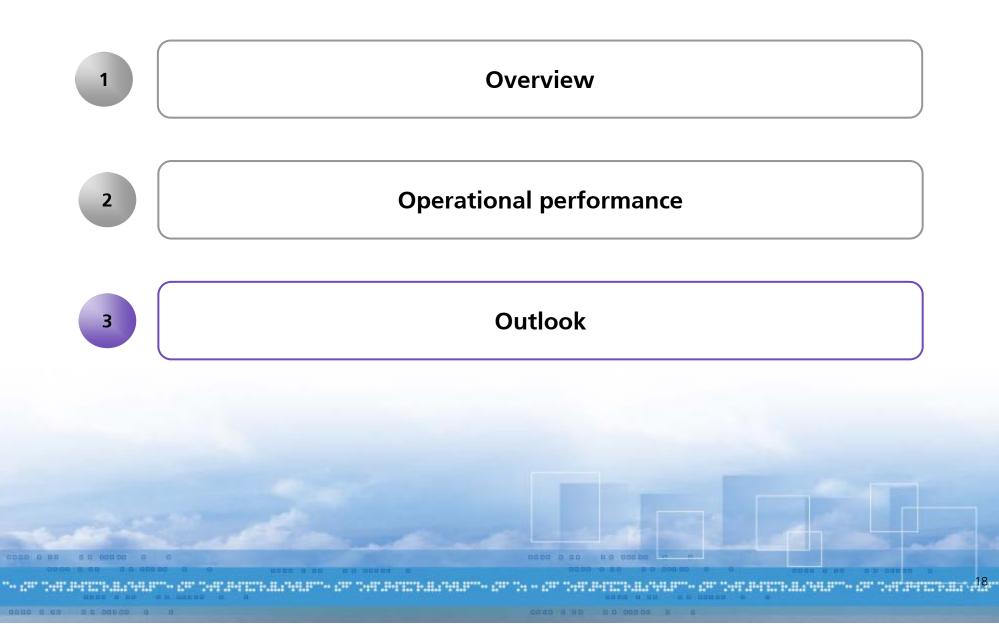
Hong Kong Branch FY 2015 revenue breakdown

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### 2016 outlook



Looking ahead, sticking to the tenet of serving the real economy, the Company will focus on enhancing the quality and overall profitability in development, in order to promote the implementation of "Phoenix Project" and new strategies and develop a new sustainable and sound development plan. The Company will also explore new markets and diversify growth points of income



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## Appendix: Overview of key financial indicators



Income statement highlights (RMB million, except per share data)	FY 2015	Growth rate (%)		<b>Balance sheet highlights</b> (RMB million)	31 Dec 2015	31 Dec 2014	Growth rate (%)		
Operating income	153,751	135,007	↑	13.88	Total assets	4,520,688	4,015,136	↑	12.59
Of which: Net interest income	94,268	92,136	↑	2.31	Of which: Total balance of loans and advances to	2,048,048	1,812,666	↑	12.99
Net non-interest income	59,483	42,871	↑	38.75	customers	4 2 4 0 005	2 767 200	•	
Profit before income tax	60,774	59,793	↑	1.64	Total liabilities	4,210,905	3,767,380	1	11.77
Net profit attributable to equity shareholders of the bank	46,111	44,546	↑	3.51	Of which: Deposits from customers	2,732,262	2,433,810	↑	12.26
Basic earnings per share (RMB)	1.30	1.31	↓	(0.76)	Equity attributable to equity shareholders of the bank	301,218	240,142	Ť	25.43
Key profitability indicators (%)	FY 2015	FY 2014	Chan	ge (ppt)	Asset quality indicators (%)	31 Dec 2015	31 Dec   2014	Chan	ige (ppt)
Key profitability indicators (%) ROAA	<b>FY 2015</b>	<b>FY 2014</b> 1.26	Chan ↓	<b>ige (ppt)</b> (0.16)	<b>Asset quality indicators (%)</b> Impaired loans ratio		-		<b>ige (ppt)</b> 0.43
			Chan ↓ ↓			2015	2014	1	
ROAA	1.10	1.26	Chan ↓ ↓	(0.16)	Impaired loans ratio	<b>2015</b> 1.60	<b>2014</b> 1.17	1	0.43
ROAA ROAE Net interest margin (NIM)	1.10 17.04	1.26 20.35	Chan ↓ ↓	(0.16)	Impaired loans ratio Provision for total loans ratio Capital adequacy ratio indicators (%) <sup>2</sup> Core tier-one capital	<b>2015</b> 1.60	<b>2014</b> 1.17	↑ ↑	0.43
ROAA	1.10 17.04	1.26 20.35	Chan ↓ ↓ ↓	(0.16)	Impaired loans ratio Provision for total loans ratio Capital adequacy ratio indicators (%) <sup>2</sup>	<b>2015</b> 1.60 2.46	<b>2014</b> 1.17 2.12	↑ ↑	0.43
ROAA ROAE Net interest margin (NIM) Net fee and commission income to total operating	1.10 17.04 2.26	1.26 20.35 2.59	↑ ↑ ↑	(0.16) (3.31) (0.33)	Impaired loans ratio Provision for total loans ratio <b>Capital adequacy ratio</b> <b>indicators (%)</b> <sup>2</sup> Core tier-one capital adequacy ratio Tier-one capital adequacy	2015 1.60 2.46 9.17	<b>2014</b> 1.17 2.12 8.58	↑ ↑ ↑	0.43 0.34 0.59

Notes:

1 Cost to income ratio = (Operating and other expenses – business tax and surcharges) / operating income

2 Calculated in accordance with the Capital Rules for Commercial Banks (Provisional) which became effective on 1 January 2013 and other relevant regulatory requirements

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